Bank of Botswana



Whistleblowing Policy

November 2018

DEFINITIONS

Bona fide

In good faith.

Concern

Alleged impropriety/alleged malpractice report.

Corruption

The giving or offering, receiving or agreeing to receive, obtaining or attempting to obtain any benefit which is not legally due to or by a person(s) who has been charged with a duty or power by virtue of employment, to do an act or omit to do any act in relation to that power or duty. Corruption may encompass many different types of acts, including bribery.

Disclosure of impropriety

Any declaration of information made by a Whistleblower with regard to the conduct of one or more persons where the Whistleblower has reason to believe that the information given shows or tends to show an impropriety.

Fiduciary duty

The legal obligation to act solely in another party's interest, who you have a duty to represent.

Fraud

Unlawful making of, with intent to defraud, a misrepresentation which causes actual or potential prejudice to another.

Impropriety

Conduct which falls within any of the matters specified in Section 3 of the Whistleblowing Act, 2016.

Malpractice

Improper, negligent or illegal behaviour.

Stakeholders

Refers to any person or entity that has an interest in the affairs of the Bank.

Unethical behaviour

Failure to observe standards of honesty; improper behaviour or improper conduct.

Theft

The unlawful misappropriation of another's property or property which is in his/her lawful possession, with the intention to deprive the owner of his/her rights to such property.

Whistleblower

Staff and stakeholders who make a disclosure of an impropriety.

2.2 The Policy aims to:

- (a) enable staff and stakeholders to raise genuine and/or legitimate concerns regarding any matter that may be harmful or prejudicial to the interest of the Bank:
- (b) reassure staff and/or stakeholders that they are protected against possible reprisals or victimisation for disclosures made in good faith;
- (c) affirm existence of an appeal process in the Bank concerning allegations levelled against the Whistleblowers; and
- (d) provide avenues for staff and stakeholders to receive feedback on action taken against concerns raised.

3. Policy Statement

- 3.1 The Bank's Whistleblowing Policy provides a means by which staff and stakeholders may raise concerns about perceived or existing improprieties or malpractices in good faith, without fear/favour and/or prejudice. The Policy is a key element for safeguarding the integrity of the Bank, aimed at enhancing transparency in its activities and preserving its reputation. It is intended to encourage staff or any stakeholder to raise concerns pertaining to the Bank, rather than overlooking or ignoring any impropriety or malpractice.
- 3.2 The Bank requires the active support of all staff and stakeholders to report incidents of suspected fraud, corruption, collusion and coercion, and other serious infringements of the rules and policies in force at the Bank. The Bank intends to create an environment of trust and maximum protection for its staff members and encourage them to cooperate fully in this regard. The Bank will have in place arrangements that will ensure that staff and stakeholders who report irregularities in good faith are afforded utmost confidentiality and anonymity with effective protection against any retaliation or reprisals, whether actual or threatened, as a result of their whistleblowing.
- 3.3 The Policy is neither designed to abrogate the Bank's administrative structures nor question policy, personnel, financial or business decisions made by the Bank competently, legitimately, procedurally and in good faith nor should it be used to reconsider any matters, which have already been addressed under the Bank's General Conditions of Service (GCS). The Policy is also not meant to compromise or violate the expectations under the Oath of Secrecy and Declarations made under Section 19 of the Bank of Botswana Act.

4. Scope of the Policy

4.1 The Bank's General Conditions of Service provide guidance and procedures for a staff member to lodge a grievance relating to his/her terms of employment. Therefore, this Whistleblowing Policy should ordinarily not be used to address issues of a disciplinary matter or substantive or procedural unforeseen issue for the particular staff member, except where such a personal grievance or complaint is

6. Reporting Procedure

- 6.1 A manned telephone Hot Line managed by an independent, outsourced specialist agency will be available 24 hours each day, including weekends and holidays for any type of whistleblowing reporting. The number will be published in the Bank's Website and advertised elsewhere, as appropriate. The Whistleblower will be able to call the number directly and report any concerns regarding an impropriety and/or malpractice that they may have observed.
- 6.2 The agency will at all times, maintain the confidentiality of the identity of the Whistleblower. The agency will transmit the content of the whistleblowing report to the appropriate officer of the Bank as designated by this Policy in the paragraphs below. Should the matter relate to the Governor, the agency will make its determination to report the matter to the Chairmen of the Audit and Risk and, Ethics Governance and Committees.
- Prior to reporting any concern or allegation, if the Whistleblower is a staff member, he/she should determine whether the concern or allegation relates to an unethical or fraudulent matter which could be resolved in accordance with the Bank's internal procedures.
- 6.4 The Whistleblower, should, in all cases, report any concerns or allegations only through the "Hot Line" as indicated in Paragraph 6.1 above and not to any other persons including members of the Board or entities outside of the Bank. If the Whistleblower is a staff member of the Bank, he/she is not considered to be in violation of the Article 6 of the Bye-Laws of the Bank which prohibits staff from petitioning or appealing to anyone, other than the Commissioner of Labour, the Industrial Court or other authorities duly constituted under the laws of Botswana.
- 6.5 The Whistleblower must demonstrate to the person who receives the report that there are adequate and reasonable grounds for the concern to be raised and lodged.
- 6.6 Concerns may be reported anonymously or with full identity disclosure to the "Hot Line". The Agency may request further information should the Whistleblower be willing to provide it in writing or verbally. The identity of the Whistleblower shall be confidentially maintained by the Agency and will be disclosed to the Bank only with the approval of the Whistleblower.

7. Dealing with Disclosure and Communication

- 7.1 Where the identity of the Whistleblower is known, the Bank shall respond to concerns raised by the Whistleblower through the Agency within two weeks, by:
 - (a) acknowledging that the concern has been received;
 - (b) detailing how the Bank proposes to deal with the matter:
 - (c) giving an estimate of how long it will take to provide a final response; and
 - (d) seeking further clarity on information provided from the Whistleblower, where necessary.

10. Rights of Persons Implicated

- 10.1 Any person implicated by reports of irregularity must be notified in good time of the allegations made against him/her, provided this notification does not impede the procedure for establishing the circumstances of the case.
- 10.2 In keeping with principle of the right to be heard, the implicated staff member should be given an opportunity to respond to allegations of wrongdoing before being specifically named in the final findings of the procedure.
- 10.3 After considering the views of the staff member implicated, which views shall be reduced to writing, the Governor or appropriate officer shall make a ruling.
- 10.4 Where a wrongdoing as reported by a Whistleblower is established, the wrongdoer shall be dealt with in accordance with the General Conditions of Service and a report shall be made to an appropriate authority in terms of the Whistleblowing Act or any other Act.

11. Policy Implementation

- 11.1 Policy Implementation is supported by a structured education and awareness programme.
- 11.2 It is the responsibility of Heads of Department/Division to ensure that all staff and/or relevant stakeholders are made aware of, and receive proper training in this regard.

12. Review and Adoption

12.1 The overall responsibility for the maintenance and operation of this policy lies with the Chairman of the Audit and Risk Committee, appropriately supported by the Director, Internal Audit Services Department in maintaining a record of concerns raised and conclusions reached, without compromising on confidentiality.

13. Approval

13.1 This policy was approved by the Board at its meeting of December 8, 2017.

Audit and Risk Committee Chairman

Governor (Chairman of Board)

Date NOV 13, 2410